

## LIST OF COMPANIES OWNED BY AGENCIES UNDER KKLW

NO.	AGENCY	CATEGORY				TOTAL
		SUBSIDIARY	SUB-SUBSIDIARY	ASSOCIATE	INVESTMENT	
1.	MARA	23	26	3	-	52
2.	FELCRA	25	-	9	-	34
3.	RISDA	16	3	-	-	19
4.	KETENGAH	8	3	4	1	16
5.	KESEDAR	3	1	-	-	4
6.	KEDA	4		-	-	4
7.	KEJORA	4		-	-	4
8.	OTHERS	1	2	-	-	3
	<b>TOTAL</b>	<b>84</b>	<b>35</b>	<b>16</b>	<b>1</b>	<b>136</b>

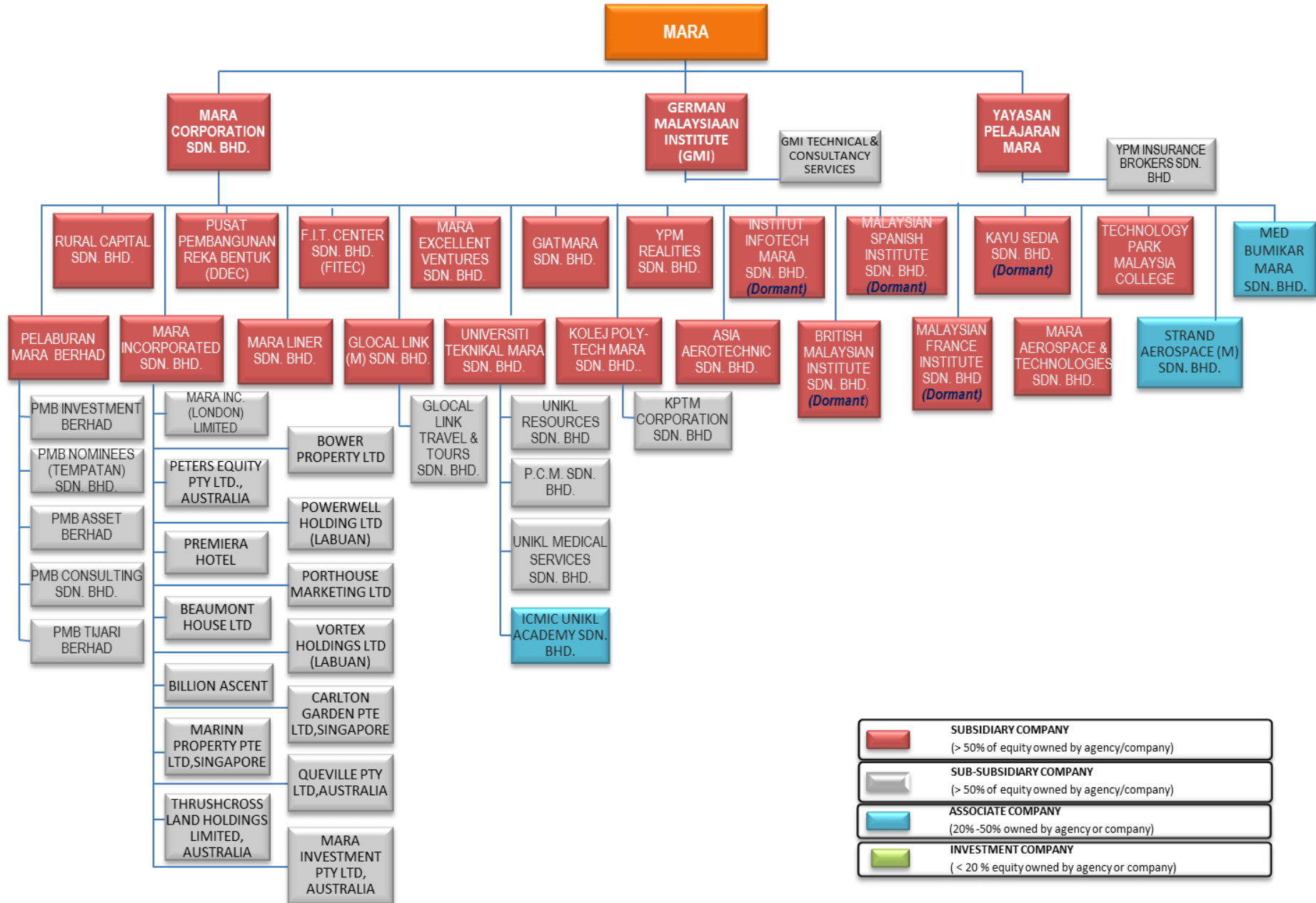
Notes:

- Subsidiary company/ Sub-subsidiary: More than 50% equity owned by agency/ company
- Associate Company: 20-50% equity owned by agency/ company
- Investment Company: Less than 20% equity owned by agency/ company
- Total Dormant Company: 15 companies (MARA=5, RISDA=4, FELCRA=6)

## LIST OF ACTIVE COMPANIES

NO.	AGENCY	CATEGORY				TOTAL
		SUBSIDIARY	SUB-SUBSIDIARY	ASSOCIATE	INVESTMENT	
1.	MARA	18	26	3	-	47
2.	FELCRA	20	-	8	-	28
3.	RISDA	13	2	-	-	15
4.	KETENGAH	8	3	4	1	16
5.	KESEDAR	3	1	-	-	4
6.	KEDA	4		-	-	4
7.	KEJORA	4		-	-	4
8.	OTHERS	1	2	-	-	3
	<b>TOTAL</b>	<b>71</b>	<b>34</b>	<b>15</b>	<b>1</b>	<b>121</b>

**COMPANIES OWNED BY AGENCIES UNDER  
KEMENTERIAN KEMAJUAN LUAR BANDAR DAN WILAYAH (KKLW)**

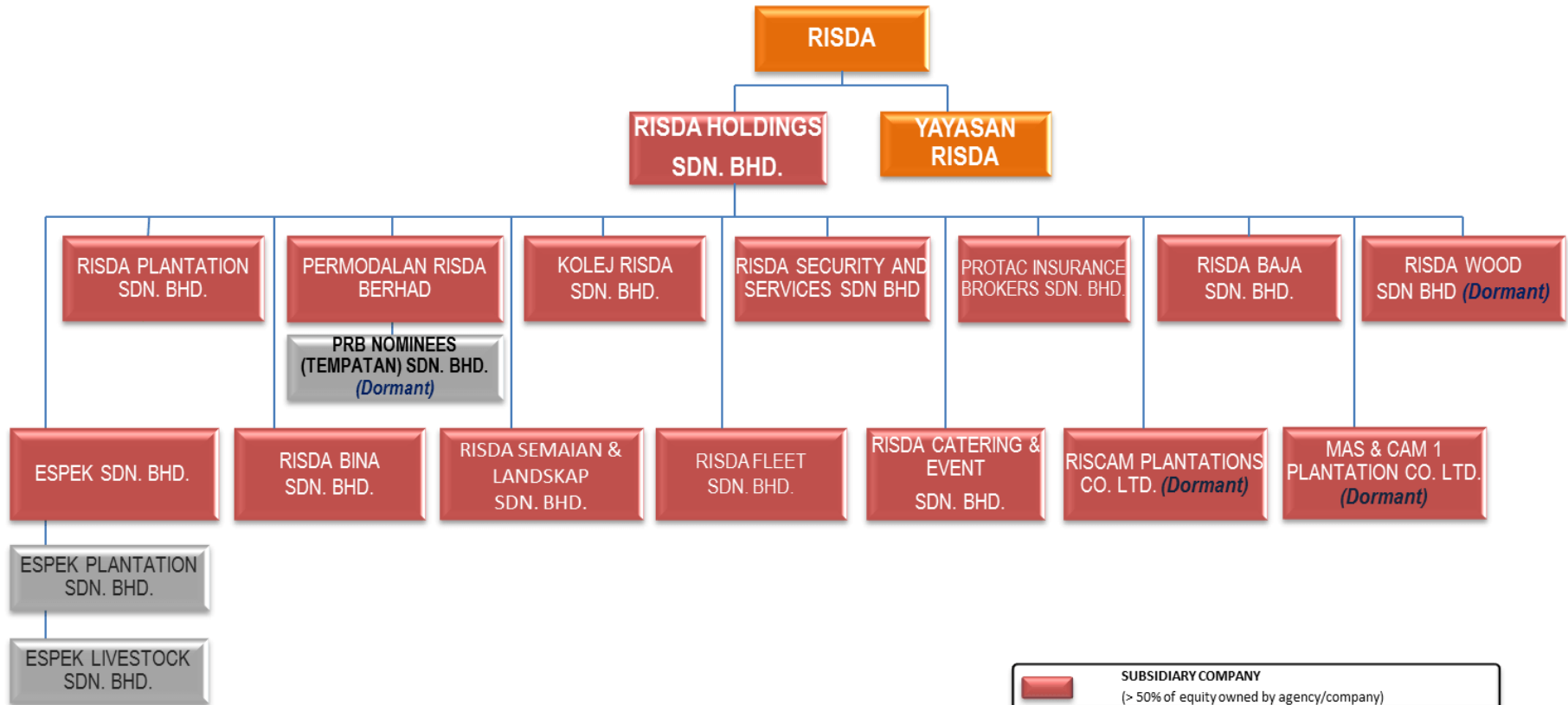






**AGENCY : MAJLIS AMANAH RAKYAT (MARA)**

<b>NO.</b>	<b>COMPANY</b>	<b>CATEGORY</b>
1.	MARA Corporation Sdn. Bhd.	Subsidiary (Main)
2.	Pelaburan MARA Berhad (PMB)	Subsidiary
	i. PMB Tijari Berhad	Sub-Subsidiary
	ii. PMB Investment Berhad	Sub-Subsidiary
	iii. PMB Nominees Tempatan Sdn. Bhd.	Sub-Subsidiary
	iv. PMB Asset Sdn. Bhd.	Sub-Subsidiary
	v. PMB Consulting Sdn. Bhd.	Sub-Subsidiary
3.	MARA Incorporated Sdn. Bhd. (MARA Inc.)	Subsidiary
	i. MARA Inc. London Ltd.	Sub-Subsidiary
	ii. MARA Investment Australia	Sub-Subsidiary
	iii. Premiera Hotel	Sub-Subsidiary
	iv. Bower Property Limited	Sub-Subsidiary
	v. Beaumont House Limited	Sub-Subsidiary
	vi. Vortex Holdings Limited (Labuan)	Sub-Subsidiary
	vii. Billion Ascent Enterprise Corp, London	Sub-Subsidiary
	viii. Porthouse Marketing Limited	Sub-Subsidiary
	ix. Powerwell Holdings Ltd, Labuan	Sub-Subsidiary
	x. Carlton Garden Pte Ltd, Singapore	Sub-Subsidiary
	xi. Marinn Property Pte Ltd, Singapore	Sub-Subsidiary
	xii. Peters Equity Pty Ltd., Australia	Sub-Subsidiary
	xiii. Queville Pty Ltd., Australia	Sub-Subsidiary
	xiv. Thrushcross Land Holdings Limited, Australia	Sub-Subsidiary
4.	Pusat Pembangunan Reka Bentuk (DDEC)	Subsidiary
5.	Rural Capital Sdn. Bhd.	Subsidiary
6.	MARA Liner Sdn. Bhd.	Subsidiary
7.	GIATMARA Sdn. Bhd.	Subsidiary
8.	F.I.T Centre Sdn. Bhd.	Subsidiary
9.	MARA Excellent Ventures Sdn. Bhd.	Subsidiary
10.	MARA Aerospace and Technologies Sdn. Bhd.	Subsidiary
11.	Asia Aerotechnic Sdn. Bhd.	Subsidiary
12.	Technology Park Malaysia College Sdn. Bhd.	Subsidiary
13.	YPM Realities Sdn. Bhd.	Subsidiary
14.	Glocal Link (M) Sdn. Bhd.	Subsidiary
15.	Glocal Link Travel & Tours Sdn. Bhd.	Sub-Subsidiary

<b>NO.</b>	<b>COMPANY</b>	<b>CATEGORY</b>
16.	Kolej Poly-Tech MARA Sdn. Bhd. (KPTM)	Subsidiary
17.	KPTM Corporation Sdn. Bhd.	Sub-Subsidiary
18.	Yayasan Pelajaran MARA	Subsidiary
	i. YPM Insurance Broker Sdn. Bhd.	Sub-Subsidiary
19.	Universiti Teknikal MARA Sdn. Bhd. (UniKL)	Subsidiary
	i. UniKL Resources Sdn. Bhd.	Sub-Subsidiary
20.	P.C.M Sdn. Bhd.	Sub-Subsidiary
	i. Unikl Medical Services Sdn. Bhd.	Sub-Subsidiary
21.	ICMIC UniKL Academy Sdn. Bhd.	Associate
	i. German Malaysian Institute Sdn. Bhd. (GMI)	Company Limited By Guarantee
	ii. GMI Technical & Consultancy Services	Sub-Subsidiary
	iii. Strand Aerospace (M) Sdn. Bhd.	Associate
	iv. Med- Bumikar MARA Sdn. Bhd.	Associate
22.	Kayu Sedia Sdn. Bhd. (Dormant)	Subsidiary
	i. British Malaysian Institute Sdn. Bhd. (BMI) (Dormant)	Subsidiary
23.	Malaysian France Institute Sdn. Bhd. (MFI) (Dormant)	Subsidiary
24.	Malaysian Spanish Institute Sdn. Bhd. (Dormant)	Subsidiary
25.	Institut Infotech MARA Sdn. Bhd. (Dormant)	Subsidiary

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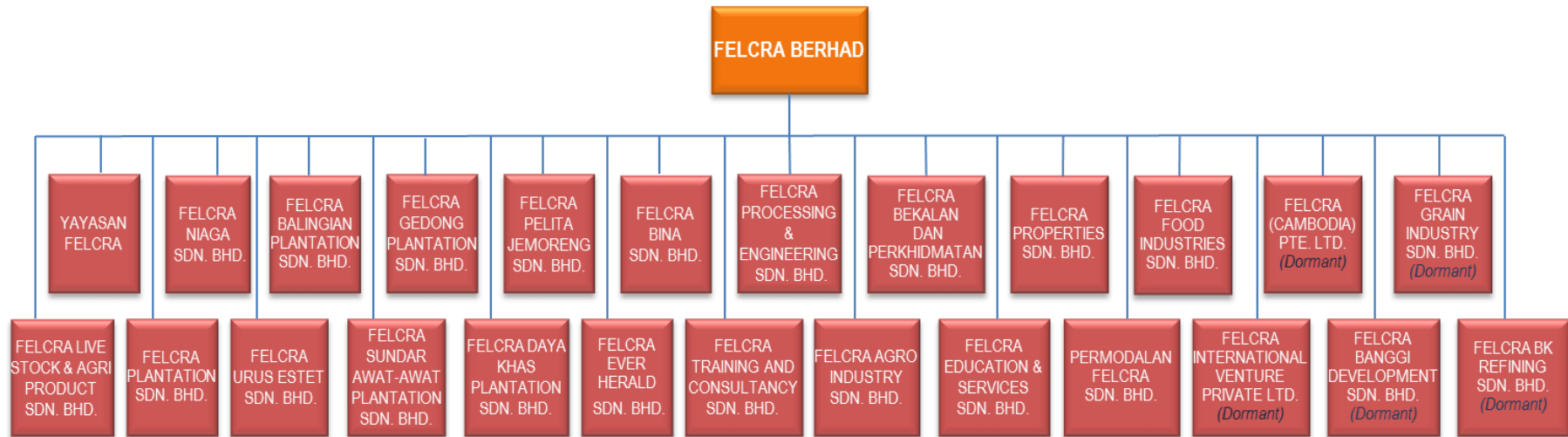


	<b>SUBSIDIARY COMPANY</b> (> 50% of equity owned by agency/company)
	<b>SUB-SUBSIDIARY COMPANY</b> (> 50% of equity owned by agency/company)
	<b>ASSOCIATE COMPANY</b> (20% -50% owned by agency or company)
	<b>INVESTMENT COMPANY</b> ( < 20 % equity owned by agency or company)





**AGENCY: PIHAK BERKUASA KEMAJUAN PEKEBUN KECIL PERUSAHAAN GETAH (RISDA)**

<b>NO.</b>	<b>COMPANY</b>	<b>CATEGORY</b>
1.	RISDA Holdings Sdn. Bhd.	Subsidiary (Main)
2.	RISDA Bina Sdn. Bhd.	Subsidiary
3.	Protac Insurance Brokers Sdn. Bhd.	Subsidiary
4.	Permodalan RISDA Berhad	Subsidiary
	i. PRB Nominees (Tempatan) Sdn. Bhd. (Dormant)	Sub-Subsidiary
5.	Kolej RISDA Sdn. Bhd.	Subsidiary
6.	RISDA Security & Services Sdn. Bhd.	Subsidiary
7.	RISDA Fleet Sdn. Bhd.	Subsidiary
8.	RISDA Baja Sdn. Bhd.	Subsidiary
9.	RISDA Semaian Dan Landskap Sdn. Bhd.	Subsidiary
10.	Estet Pekebun Kecil Sdn. Bhd. (ESPEK)	Subsidiary
	i. ESPEK Plantation Sdn. Bhd.	Sub-Subsidiary
	ii. ESPEK Livestock Sdn. Bhd.	Sub-Subsidiary
11.	RISDA Plantation Sdn. Bhd.	Subsidiary
12.	RISDA Catering & Event Sdn. Bhd.	Subsidiary
13.	RISDA Wood Sdn. Bhd. (Dormant)	Subsidiary
14.	Yayasan RISDA	Foundation/Subsidiary
15.	RISCAM Plantations Co. Ltd. (Dormant)	Subsidiary
16.	MAS & CAM 1 Plantation Co. Ltd. (Dormant)	Subsidiary

**COMPANIES OWNED BY AGENCIES UNDER  
KEMENTERIAN KEMAJUAN LUAR BANDAR DAN WILAYAH (KKLW)**



\* This chart does not include associate and investment company

	<b>SUBSIDIARY COMPANY</b> (> 50% of equity owned by agency/company)
	<b>SUB-SUBSIDIARY COMPANY</b> (> 50% of equity owned by agency/company)
	<b>ASSOCIATE COMPANY</b> (20% -50% owned by agency or company)
	<b>INVESTMENT COMPANY</b> ( < 20 % equity owned by agency or company)





**AGENCY: FELCRA BERHAD**

<b>NO.</b>	<b>COMPANY</b>	<b>CATEGORY</b>
1.	FELCRA Agro Industry Sdn. Bhd.	Subsidiary
2.	FELCRA Processing & Engineering Sdn. Bhd.	Subsidiary
3.	FELCRA Plantations Services Sdn. Bhd.	Subsidiary
4.	FELCRA Niaga Sdn. Bhd.	Subsidiary
5.	FELCRA Bina Sdn. Bhd.	Subsidiary
6.	FELCRA Training And Consultancy Sdn. Bhd.	Subsidiary
7.	FELCRA Urus Estet Sdn. Bhd.	Subsidiary
8.	FELCRA Balingian Plantation Sdn. Bhd.	Subsidiary
9.	FELCRA Sundar Awat-Awat Plantation Sdn. Bhd.	Subsidiary
10.	FELCRA Gedong Plantation Sdn. Bhd.	Subsidiary
11.	FELCRA Daya Khas Plantation Sdn. Bhd.	Subsidiary
12.	FELCRA Pelita Jemoreng Sdn. Bhd.	Subsidiary
13.	FELCRA Ever Herald Sdn. Bhd.	Subsidiary
14.	FELCRA Bekalan dan Perkhidmatan Sdn. Bhd.	Subsidiary
15.	Permodalan FELCRA Sdn. Bhd.	Subsidiary
16.	FELCRA Education Services Sdn. Bhd.	Subsidiary
17.	FELCRA Properties Sdn. Bhd.	Subsidiary
18.	FELCRA Livestock & Agri Product Sdn. Bhd.	Subsidiary
19.	FELCRA (Cambodia) Private Limited (Dormant)	Subsidiary
20.	Yayasan FELCRA	Subsidiary
21.	FELCRA International Venture Pte. Ltd.	Subsidiary
22.	FELCRA Jaya Mukah Sdn. Bhd.	Associate
23.	FELCRA Jaya Samarahan Sdn. Bhd.	Associate
24.	FELCRA Jaya Harvest Sdn. Bhd.	Associate
25.	FELCRA Jayaputra Sdn. Bhd.	Associate
26.	FELCRA Jaya Marang Sdn. Bhd.	Associate
27.	FELCRA Jaya Telupid Sdn. Bhd.	Associate
28.	FELCRA Venture Sri Aman Sdn. Bhd.	Associate
29.	FELCRA Legacy Sdn. Bhd.	Associate
30.	FELCRA Grain Industry Sdn. Bhd. (Dormant)	Subsidiary
31.	FELCRA BK Refining Sdn. Bhd. (Dormant)	Subsidiary
32.	FELCRA Food Industries Sdn. Bhd. (Dormant)	Subsidiary
33.	FELCRA Banggi Development Sdn. Bhd. (Dormant)	Subsidiary
34.	FELCRA Beras Industri Sdn. Bhd. (Dormant)	Associate



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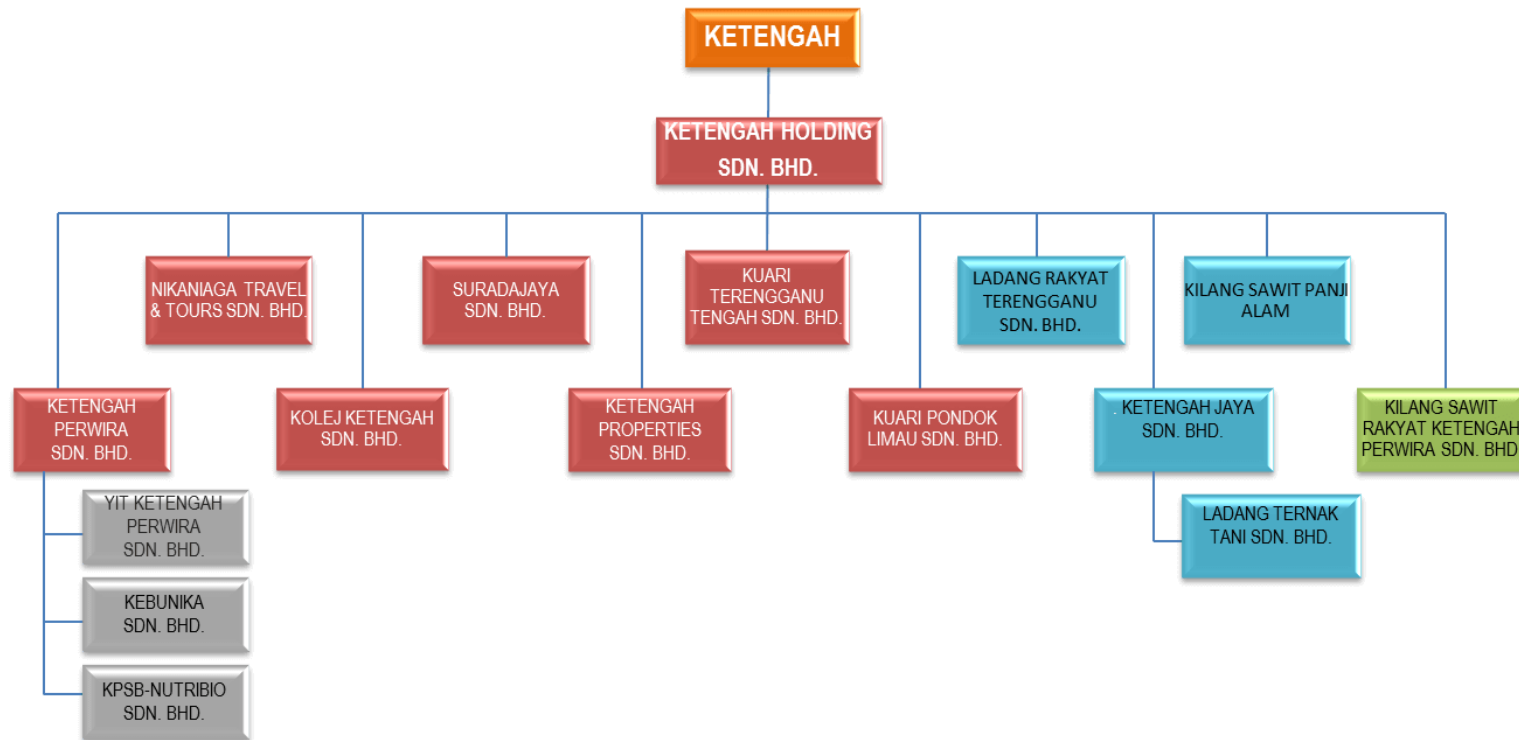






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	<b>INVESTMENT COMPANY</b> ( < 20 % equity owned by agency or company)

**AGENCY : LEMBAGA KEMAJUAN KELANTAN SELATAN (KESEDAR)**

<b>NO.</b>	<b>COMPANY</b>	<b>CATEGORY</b>
1.	KESEDAR Perkilangan Sdn. Bhd.	Subsidiary
2.	KESEDAR Dagang Sdn. Bhd.	Subsidiary
3.	KESEDAR Inn Sdn. Bhd.	Subsidiary
	i. KESEDAR Travels & Tours Sdn. Bhd.	Sub-Subsidiary

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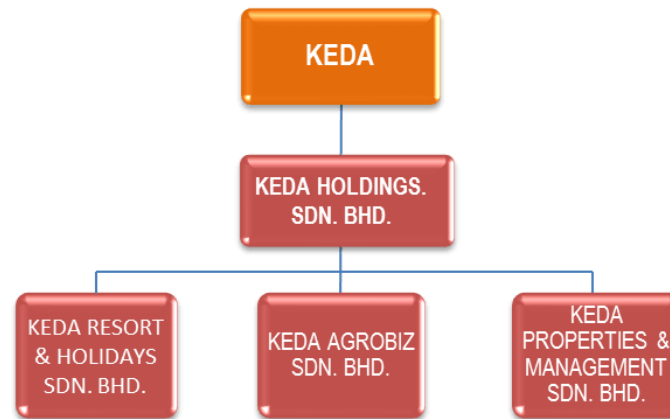






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**AGENCY : LEMBAGA KEMAJUAN TERENGGANU TENGAH (KETENGAH**

<b>NO.</b>	<b>COMPANY</b>	<b>CATEGORY</b>
1.	KETENGAH Holdings Sdn. Bhd.	Subsidiary (Main)
2.	KETENGAH Perwira Sdn. Bhd.	Subsidiary
	i. Yit KETENGAH Perwira Sdn. Bhd.	Sub-Subsidiary
	i. Kebunika Sdn. Bhd.	Sub-Subsidiary
	ii. KPSB-Nutribio Sdn. Bhd.	Sub-Subsidiary
3.	Kuari Terengganu Tengah Sdn. Bhd.	Subsidiary
4.	Nikaniaga Travels & Tours Sdn. Bhd.	Subsidiary
5.	Kolej KETENGAH Sdn. Bhd.	Subsidiary
6.	Surada Jaya Sdn. Bhd.	Subsidiary
7.	KETENGAH Properties Sdn. Bhd.	Subsidiary
8.	Kuari Pondok Limau Sdn. Bhd.	Subsidiary
9.	Ladang Rakyat Terengganu Sdn. Bhd.	Associate
10.	KETENGAH Jaya Sdn. Bhd	Associate
	i. Ladang Ternak Tani Sdn. Bhd.	Associate
11.	Kilang Sawit Panji Alam Sdn. Bhd.	Associate
12.	Kilang Sawit Rakyat KETENGAH Perwira Sdn. Bhd.	Investment

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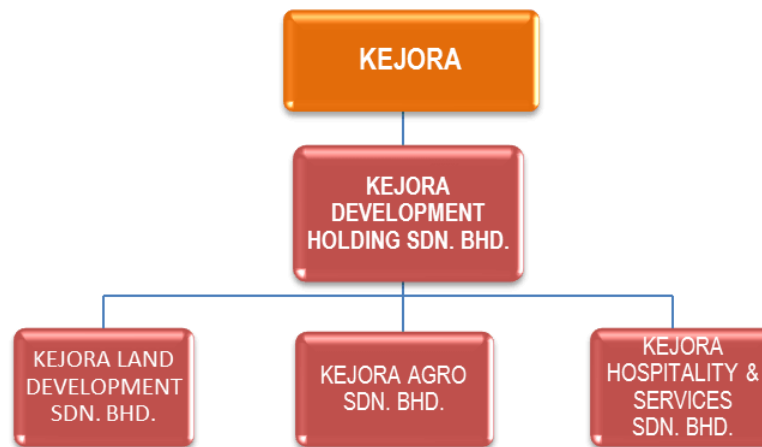






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**AGENCY: LEMBAGA KEMAJUAN WILAYAH KEDAH (KEDA)**

<b>NO.</b>	<b>COMPANY</b>	<b>CATEGORY</b>
1.	KEDA Holdings Sdn. Bhd.	Subsidiary
2.	KEDA Resort &Holidays Sdn. Bhd.	Subsidiary
3.	KEDA Agrobiz Sdn. Bhd.	Subsidiary
4.	KEDA Properties & Management Sdn. Bhd.	Subsidiary

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**AGENCY: LEMBAGA KEMAJUAN JOHOR TENGGARA (KEJORA)**

<b>NO.</b>	<b>COMPANY</b>	<b>CATEGORY</b>
1.	KEJORA Development Holdings Sdn. Bhd.	Subsidiary
2.	KEJORA Agro Sdn. Bhd.	Subsidiary
3.	KEJORA Land Sdn. Bhd.	Subsidiary
4.	KEJORA Hospitality & Services Sdn. Bhd.	Subsidiary



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## OTHERS

NO.	COMPANY	CATEGORY
1.	Sinergi Perdana Sdn. Bhd.	Subsidiary
	i. Konsortium Baja Nasional Sdn. Bhd. (KBN)	Sub-Subsidiary
	ii. Sinergi Perdana Manufacturing Sdn. Bhd.	Sub-Subsidiary